

## URBAN STRATEGY

It is the view of the Province that this work group should initially prepare and submit to the negotiating committee a report dealing with the following areas, to be utilized by the negotiating committee in determining priority projects to be dealt with in the tripartite process and in considering alternative models for the development of Metis and Non-Status Indian education and training, housing, and social, economic and cultural infrastructure in Regina:

(1) an inventory and analysis of existing and proposed programs, institutions, and sources of funding in this field for Regina Metis and Non-Status Indians. This should include a description of interested agencies and organizations and the role each plays in funding and delivery. It should include all programs presently targetted at and operated by Metis and Non-Status Indians, but should in addition deal with the efficacy of universal programs in serving this population, and government programs and agencies which may be enlisted in addressing these issues;

(2) an environmental analysis of Metis and Non-Status Indian needs in this area. Given the breadth of the topic, this portion will be of far greater use to the negotiating committee if it deals not only with the broad picture and trends, but treats in greater depth specific problems or areas which the working group feels should be accorded priority treatment by the negotiating committee;

(3) recommendations as to priority projects for immediate treatment by the working group. These recommendations should, as noted, be based on specific environmental analyses, and should contain a general description of suggested institutional or program arrangements, and a proposed work plan for the detailed design which the working group proposes to next pursue. That work plan should identify resources required by the working group to complete its analysis and design of the program or institution, and those

agencies or third parties whose involvement would be either essential or useful in either the design or implementation stages. The projects chosen should be measured against the following criteria:

- (i) do they respond to a pressing need;
- (ii) prospects of successful implementation in light of technical considerations and likely response in interested constituencies;
- (iii) likelihood of success in ameliorating conditions in both the short and long term;
- (iv) funding constraints and likelihood of government capacity to fund.

In the event that the work group cannot agree on the contents of the report, they should seek further directions from the negotiating committee. The negotiating committee may issue further instructions, or request separate reports which reflect the differing points of view.

The working group or any of the parties to the negotiation may in addition propose specific projects for immediate treatment in the tripartite process prior to completion of the report as a whole, and make interim recommendations accordingly. In that event, the negotiating committee may agree to instruct the working group, subject to resource constraints, to immediately begin work on a specific project. Either party may also choose to submit to the negotiating committee a model of their proposed urban strategy, although it is the Province's view that the working group report will be required as a basis for discussions.

The working group will be instructed that its work will be carried on in the context of discussions aimed not only at practical solutions to the needs of Metis and Non-Status Indians in Regina, but at

achieving that goal in a manner which increases their control over and responsibility for their economic and political futures as individuals and at the community level. The working group should not, however, attempt to address 'self government' or jurisdictional issues, except to the extent that assumptions relating to those issues are implicit in the proposal relating to a specific project. Those issues should first be dealt with by the negotiating committee, and might then be the subject of specific instructions for additional work by the working group.

On completion of the initial report and recommendations, the negotiating committee will decide whether and to what extent those recommendations will be implemented, and will in any event identify the priority areas to be addressed by the working group and the tasks to be carried out in respect thereto.

Provincial representation on this work group will initially include officials from Justice and the Secretariat, and representatives from Urban Affairs, the Employment Development Agency, Advanced Education and Manpower, Economic Development and Trade and Education. Additional representatives of provincial agencies and departments might be added, depending on the manner in which specific proposals involve their mandates. Third parties, including the City of Regina, will be used as a resource, and may be asked to participate by the working group in order to supply needed expertise or due to jurisdictional issues relating to either existing or proposed programs or institutions.